





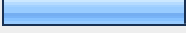
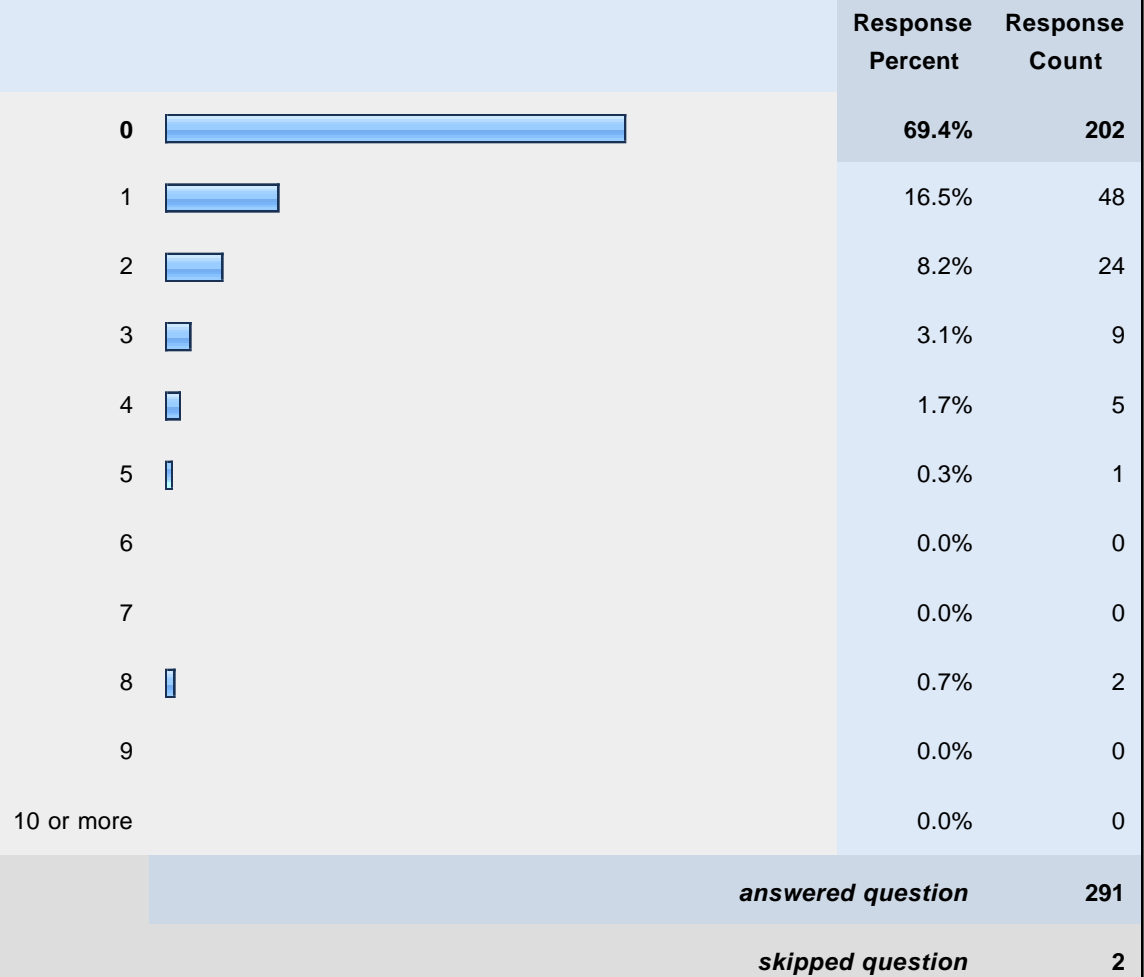


AGB Survey on Board Policies Regarding College and University CEOs Serving on Corporate Boards

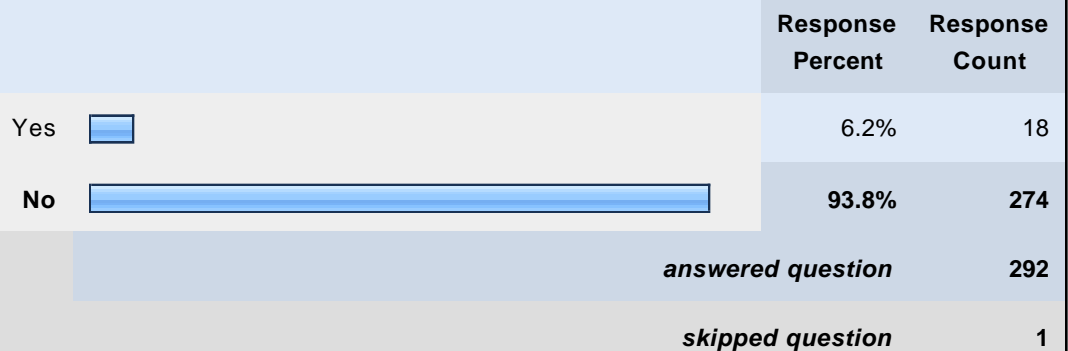
1. How many years have you served in your current position as chief executive of a college, university, or system?

	Response Percent	Response Count
0 	3.1%	9
1-2 	13.2%	38
3-4 	21.5%	62
5-6 	13.2%	38
7-8 	13.2%	38
9-10 	8.7%	25
More than 10 	27.1%	78
<i>answered question</i>		288
<i>skipped question</i>		5

2. How many corporate boards do you currently serve on?


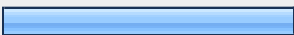


3. Have any members of your governing board invited you to serve on the board of directors for a corporation at which they currently serve as a director or executive?


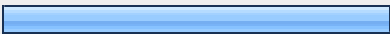









4. In your current position, what guidance were you provided, if any, on the conditions for accepting outside board directorships? (check all that apply)



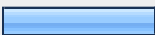

	Response Percent	Response Count
Contract/employment agreement/policy established guidelines for my service on outside boards	25.2%	72
I am specifically not allowed by the governing board to serve on any corporate boards	2.8%	8
The governing board must approve outside directorships I wish to accept	23.4%	67
The system chief executive must approve outside directorships I wish to accept	5.2%	15
I must disclose to the governing board (or a board committee or member of the board) any compensation I receive as a corporate director	20.3%	58
I have discussed with the governing board, a board committee, or member of the board whether I should serve on corporate boards	26.9%	77
I have discussed with the system chief executive whether I should serve on corporate boards	5.2%	15
I have received no guidance from any source at the college/university/system regarding service on corporate boards	21.3%	61
I have declined or resigned a corporate directorship <i>at the request or advice of my governing board</i>	2.1%	6
I have declined or resigned a		

corporate directorship <i>on my own accord</i> , in my current position		10.5%	30
I haven't served on any corporate boards while chief executive (skip to question 8)		44.1%	126
	Other (please specify)		17
		answered question	286
		skipped question	7


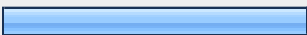
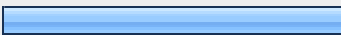
5. If you served on any corporate boards from July 1, 2009 to June 30, 2010, please estimate your earnings during that period for that board service:

		Response Percent	Response Count
I choose not to provide this information		3.5%	5
Not applicable or \$0		58.5%	83
Less than \$50,000		19.0%	27
\$50,000 - \$99,999		9.2%	13
\$100,000 - \$149,999		1.4%	2
\$150,000 - \$199,999		0.7%	1
\$200,000 - \$299,999		5.6%	8
\$300,000 - \$399,999		1.4%	2
\$400,000 - \$499,999		0.0%	0
\$500,000 - \$999,999		0.7%	1
\$1,000,000 or more		0.0%	0
		Comments:	15
		answered question	142
		skipped question	151

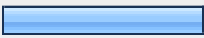


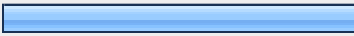


6. Do you use personal leave when doing corporate board work?

	Response Percent	Response Count
Always 	13.9%	11
Sometimes 	5.1%	4
Never 	22.8%	18
N/A 	58.2%	46
<i>answered question</i>		79
<i>skipped question</i>		214

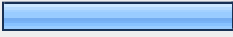
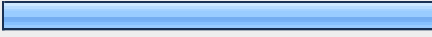

7. In assessing comparability of your compensation and that of other college and university presidents, has the board considered income you receive from outside directorships?

	Response Percent	Response Count
Yes, the board has considered income from outside directorships in comparing my compensation to other college and university chief executives. 	2.9%	5
No. 	45.9%	78
Not applicable or don't know. 	51.2%	87
<i>answered question</i>		170
<i>skipped question</i>		123


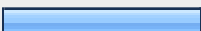
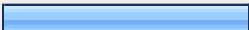





8. In regards to the above language:

		Response Percent	Response Count	
My institution/system has a similar policy		30.1%	84	
My institution/system has a better policy		1.8%	5	
My institution/system has a related policy, but not as good or helpful		8.2%	23	
My institution/system has no such policy		53.4%	149	
My institution/system prohibits such service		1.4%	4	
Other		5.0%	14	
	Comments or suggestions regarding policies		30	
			answered question	279
			skipped question	14

9. What is the control of the institution/system of which you are the chief executive?

		Response Percent	Response Count	
Public		34.5%	99	
Independent not-for-profit		65.2%	187	
Independent for-profit		0.3%	1	
			answered question	287
			skipped question	6

**10. What is the type of institution of which you are the chief executive?
(check all that apply)**

	Response Percent	Response Count
Associates College 	7.6%	22
Baccalaureate College 	29.7%	86
Master's University 	36.9%	107
Research or Doctoral University 	21.4%	62
Specialized College or University 	10.7%	31
System Administration 	8.3%	24
Institution within a college or university system 	1.4%	4
Other 	1.0%	3
<i>answered question</i>		290
<i>skipped question</i>		3

11. Please comment on how your service (or potential service) on a corporate board has enhanced, or would enhance, your work as chief executive or benefited, or would benefit, the college/university/system, if at all:

	Response Count
	115
<i>answered question</i>	115
<i>skipped question</i>	178

12. Please comment on any concerns or negative impact, if any, related your service (or potential service) on a corporate board:

	Response Count
	93
<i>answered question</i>	93
<i>skipped question</i>	200

13. Your comments and suggestions are welcome.

	Response Count
	33
<i>answered question</i>	33
<i>skipped question</i>	260